

8 August 1962

MEMORANDUM FOR: Deputy Director of Central Intelligence

SUBJECT: Responsibilities of the Assistant Director  
for Special Activities, DD/R

1. The following statement on the responsibilities of the Assistant Director for Special Activities, DD/R, is forwarded per your request.

a. The basic responsibility of the AD/SA is to manage an organization consisting of more than [ ] people located in Agency Headquarters, domestic field sites, and overseas. In addition to these people for whom he has direct responsibility, there is an almost equivalent number of contractor technicians for whom he has an indirect administrative responsibility related to certain special projects. There are three major areas of concern to the AD/SA:

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(1) Research and Development - The AD/SA is responsible for the total development program of the A-12 weapons system, including many major new sub-systems. He is also responsible for the research and development of other covert collection systems now in being or as are later specified by the Director, National Reconnaissance Office.

(2) Operations - The AD/SA is responsible for worldwide air operations of the Agency's U-2 aircraft assets. He is presently responsible for developing an operational capability with the A-12 and will later be

TS-185118  
Copy 4 of 5

fully responsible for its actual operations. He is currently responsible for programming and operation of certain on-going satellite reconnaissance systems.

(3) Intragovernmental Coordination - The AD/SA is the focal point for coordination with other Government agencies for those programs identified above. The fulfillment of this responsibility requires extensive direct contact with senior levels of the Department of State, Department of Defense, United States Intelligence Board and the Special Group. Occasional negotiations with the governments of foreign countries are also required. The AD/SA must work closely and harmoniously with the DNRO and his staff on all aspects of the National Reconnaissance Program in which CIA is an active participant. The AD/SA will also occasionally acquire responsibility for associated intragovernmental policy matters.

2. The ideal individual, in our view, would be a relatively senior Air Force colonel or brigadier general having recent command experience in SAC, some familiarity with R&D problems and a previous tour in Headquarters Air Force. This officer's strong point should be the organizing and managing of a diversified and dispersed organization. The position also requires a reasonable facility in expression borne of familiarity with military staff work. To support the AD/SA operationally, there is a TAC-experienced lieutenant colonel Director of Operations located in Washington and there is a SAC colonel in direct command of the A-12 operational base in the ZI. The Director of Operations of the A-12 base is also a SAC colonel, both having been personally selected by CINC SAC. The AD/SA's deputy is a senior Agency civilian who has had considerable experience in World War II Navy and Marine air operations, who has been with the Special Activities field since its inception in 1955, and who is familiar from a non-flying standpoint with current aerospace technology.

DDR/EBGiller:mh

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Signed Herbert Scoville, Jr.

HERBERT SCOVILLE, Jr.  
Deputy Director  
(Research)

TS-185118

Copy 4 of 5